WINNING TOGETHER

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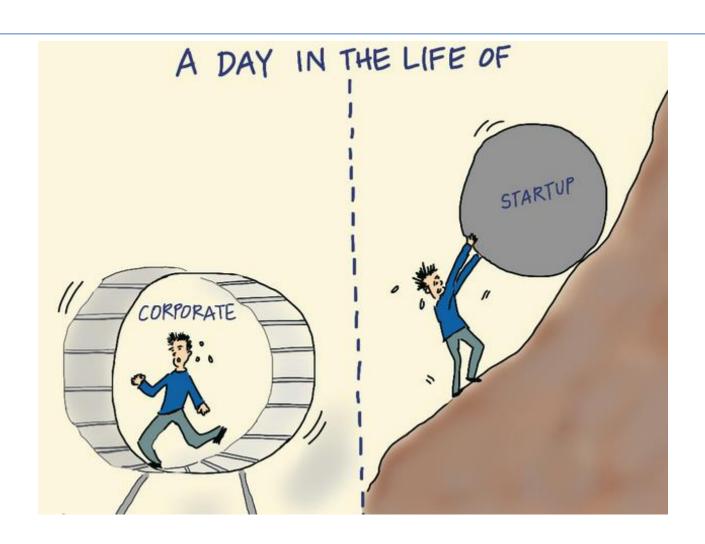
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Why collaboration matters



Three steps to set up startup programmes

STEP 1 Clarify your objectives

STEP 2 Consider the programme options

STEP 3 Connect potential resources

STEP 1 Clarify your objectives

Rejuvenate corporate culture

to create an entrepreneurial mindset among employees

Solve business problems

quicker and at lower risk

Innovate big brands

to attract customers, partners and talent

Expand into future markets

by accessing new capabilities or channels

STEP 2 Consider the programme options

One-off events

Sharing resources

Business support

Partnerships

Investments

Acquisitions

STEP 2 Consider the programme options

Objectives

	Rejuvenate corporate culture to create an entrepreneurial mindset among employees	Innovate big brands to attract customers, partners and talent	Solve business problems quicker and at lower risk	Expand into future markets by accessing new capabilities or channels
One-off events (competitions such as hackathons)				
Partnerships (product co-development; procurement from startups)				
Investments (corporate venturing)				

nmon programmes to engage with startups

STEP 3 Connect potential resources



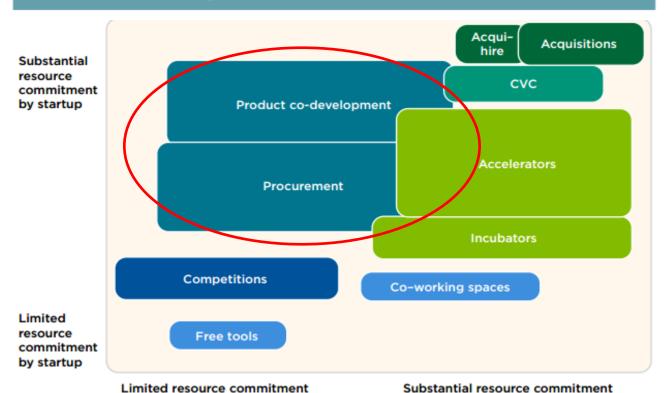






STEP 3 Connect potential resources

by corporate



by corporate

Key lessons

Designing your programme

- 1 Carefully consider your objectives to engage with startups.
- 2 Select the programme(s) that best deliver on these objectives.
- 3 Secure board-level sponsorship.

Measuring your programme

- 4 Develop key performance indicators.
- (5) Capture data and feedback continuously to iterate the model.

Implementing your programme

- 6 Hand startup programmes to people with an entrepreneurial mindset.
- 7 Allocate an internal champion with decision and budget power.
- (8) Create a publicly visible, single access point for startups.
- 9 Scout internationally to attract the best startups and technology.
- (10) Make it easier for startups to work with you.