



# INDIA 2013: BLIP, SLOWDOWN, CLIFF-OR TURNAROUND?

Asia-Europe Economic  
Forum

Bruegel, Brussels

January 21-22 2013

Suman Bery  
Chief Economist

# DEFINITIONS AND CAUTIONARY NOTE

**Resources:** Our use of the term “resources” in this presentation includes quantities of oil and gas not yet classified as SEC proved oil and gas reserves or SEC proven mining reserves. Resources are consistent with the Society of Petroleum Engineers 2P and 2C definitions.

The companies in which Royal Dutch Shell plc directly and indirectly owns investments are separate entities. In this presentation “Shell”, “Shell group” and “Royal Dutch Shell” are sometimes used for convenience where references are made to Royal Dutch Shell plc and its subsidiaries in general. Likewise, the words “we”, “us” and “our” are also used to refer to subsidiaries in general or to those who work for them. These expressions are also used where no useful purpose is served by identifying the particular company or companies. “Subsidiaries”, “Shell subsidiaries” and “Shell companies” as used in this presentation refer to companies in which Royal Dutch Shell either directly or indirectly has control, by having either a majority of the voting rights or the right to exercise a controlling influence. The companies in which Shell has significant influence but not control are referred to as “associated companies” or “associates” and companies in which Shell has joint control are referred to as “jointly controlled entities”. In this presentation, associates and jointly controlled entities are also referred to as “equity-accounted investments”. The term “Shell interest” is used for convenience to indicate the direct and/or indirect (for example, through our 24% shareholding in Woodside Petroleum Ltd.) ownership interest held by Shell in a venture, partnership or company, after exclusion of all third-party interest.

This presentation contains forward-looking statements concerning the financial condition, results of operations and businesses of Royal Dutch Shell. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements. Forward-looking statements are statements of future expectations that are based on management’s current expectations and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in these statements. Forward-looking statements include, among other things, statements concerning the potential exposure of Royal Dutch Shell to market risks and statements expressing management’s expectations, beliefs, estimates, forecasts, projections and assumptions. These forward-looking statements are identified by their use of terms and phrases such as “anticipate”, “believe”, “could”, “estimate”, “expect”, “intend”, “may”, “plan”, “objectives”, “outlook”, “probably”, “project”, “will”, “seek”, “target”, “risks”, “goals”, “should” and similar terms and phrases. There are a number of factors that could affect the future operations of Royal Dutch Shell and could cause those results to differ materially from those expressed in the forward-looking statements included in this presentation, including (without limitation): (a) price fluctuations in crude oil and natural gas; (b) changes in demand for Shell’s products; (c) currency fluctuations; (d) drilling and production results; (e) reserves estimates; (f) loss of market share and industry competition; (g) environmental and physical risks; (h) risks associated with the identification of suitable potential acquisition properties and targets, and successful negotiation and completion of such transactions; (i) the risk of doing business in developing countries and countries subject to international sanctions; (j) legislative, fiscal and regulatory developments including potential litigation and regulatory measures as a result of climate changes; (k) economic and financial market conditions in various countries and regions; (l) political risks, including the risks of expropriation and renegotiation of the terms of contracts with governmental entities, delays or advancements in the approval of projects and delays in the reimbursement for shared costs; and (m) changes in trading conditions. All forward-looking statements contained in this presentation are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. Readers should not place undue reliance on forward-looking statements. Additional factors that may affect future results are contained in Royal Dutch Shell’s 20-F for the year ended 31 December, 2012 (available at [www.shell.com/investor](http://www.shell.com/investor) and [www.sec.gov](http://www.sec.gov) ). These factors also should be considered by the reader. Each forward-looking statement speaks only as of the date of this presentation, January 22, 2013. Neither Royal Dutch Shell nor any of its subsidiaries undertake any obligation to publicly update or revise any forward-looking statement as a result of new information, future events or other information. In light of these risks, results could differ materially from those stated, implied or inferred from the forward-looking statements contained in this presentation. There can be no assurance that dividend payments will match or exceed those set out in this presentation in the future, or that they will be made at all.

We use certain terms in this presentation, such as resources, that the United States Securities and Exchange Commission (SEC) guidelines strictly prohibit us from including in filings with the SEC. U.S. Investors are urged to consider closely the disclosure in our Form 20-F, File No 1-32575, available on the SEC website [www.sec.gov](http://www.sec.gov). You can also obtain these forms from the SEC by calling 1-800-SEC-0330.

# INDIA: THE PROBLEM

- Growth slowdown a global phenomenon: Asia, BRICS; OECD.
- Will review recent Indian developments to assess:
  - Economic speed limits to growth
  - Political appetite for reform
  - Possible growth drivers for next phase
- Main issue: despite quarterly growth at a ten-year low, India has high inflation, large current account deficit and sliding rupee.
- None of these was a problem when the economy was growing at 9%.
- What has changed? What does it imply for the future, and for policy?
- Underlying premise is that domestic factors more important than

# INDIA: THE CONTEXT

- The Congress party, under party leader Sonia Gandhi and her technocratic Prime Minister Manmohan Singh, have led fractious coalitions (2004-09:UPA-I; currently UPA-II) since 2004.
- Well-funded NGOs, aggressive media, activist Supreme Court and assertive government auditor have put coalition on the defensive by raising credible allegations of large-scale corruption in diverse fields of public activity: telecom spectrum; mining concessions; urban real estate.
- Result has been paralysis in government decision-making and stalemate in Parliament. Increasing emphasis on populist schemes to burnish the 'pro-poor' credentials of the ruling party and of its coalition partners.

# INDIA: THE CONTEXT

- Both 'national' parties (the main opposition party, the Bharatiya Janata Party, or BJP) and the Congress party face leadership transitions before Parliamentary elections due in mid-2014.
- Continuing problems at the sector level: sluggish manufacturing, a poor monsoon, continuing problems in infrastructure, notably energy and power.
- Human development, social protection and anti-poverty policies a major arena for policy action, political discourse.
- Not all is bleak: disarray in Delhi is offset by the emergence of forceful, energetic and effective leaders in the states, including some of the poorest ones. A great deal of decentralized innovation and experimentation is taking place in service delivery, social policies, administration.

# INDIA – KEY DEVELOPMENTS

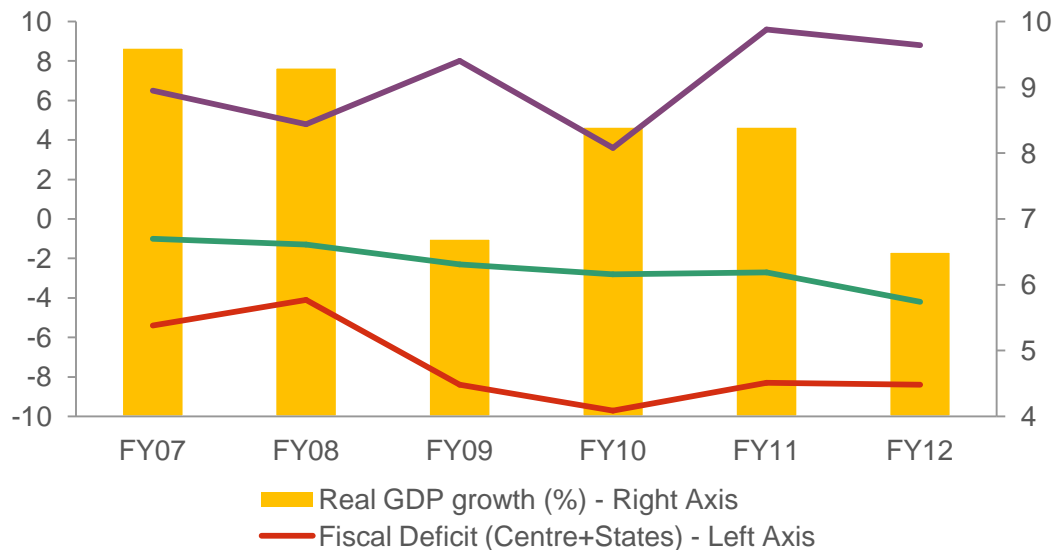
## Key macroeconomic indicators

Year- end 31 March	FY07	FY08	FY09	FY10	FY11	FY12
Real GDP growth (%)	9.6	9.3	6.7	8.4	8.4	6.5
Fiscal Deficit (Centre+States)	-5.4	-4.1	-8.4	-9.7	-8.3	-8.4
Current Account Deficit	-1	-1.3	-2.3	-2.8	-2.7	-4.2
WPI (Average)	6.5	4.8	8	3.6	9.6	8.8
INR/USD (Average)	45.2	40.2	46	47.4	45.6	48.1
Nominal GDP (US\$ bn)	950	1241	1224	1362	1684	1841
Per Capita GDP (US\$)	847	1090	1061	1163	1416	1526

Note:

- Fiscal blowout before 2009 election
- Current account deficit, wholesale price index negatively correlated with GDP growth!
- Progressive deterioration in external accounts

GDP, Fiscal Deficit, Current Account Deficit & WPI (%)



Source: CSO, Budget Documents, RBI, Citi Research

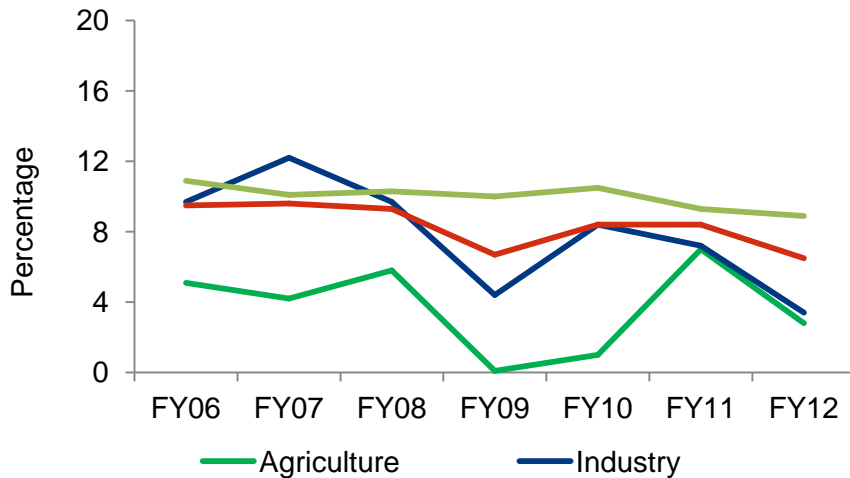
# GDP: SUPPLY AND DEMAND

## GDP and its components (Y-o-Y,%)

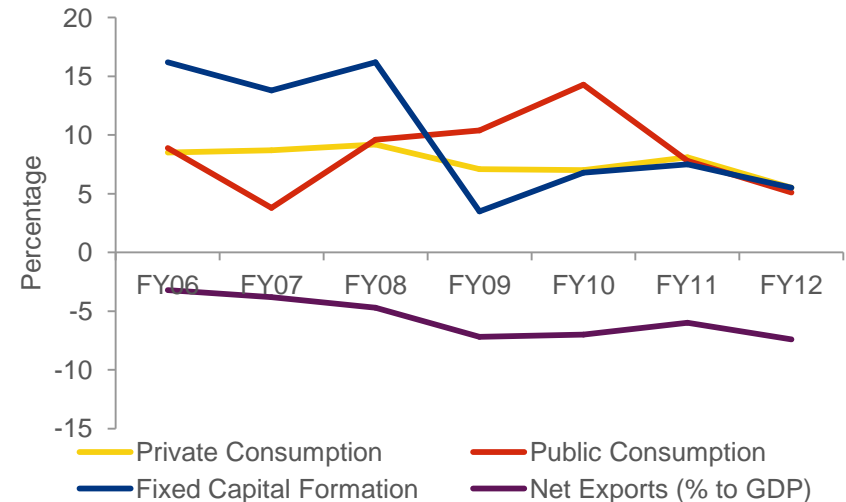
Year- end 31 March	FY06	FY07	FY08	FY09	FY10	FY11	FY12
<b>Agriculture</b>	5.1	4.2	5.8	0.1	1.0	7.0	2.8
<b>Industry</b>	9.7	12.2	9.7	4.4	8.4	7.2	3.4
<b>Services</b>	10.9	10.1	10.3	10.0	10.5	9.3	8.9
<b>Consumption</b>	8.6	7.9	9.3	7.6	8.1	8.1	5.4
<b>% to GDP</b>	69.9	69.0	68.7	71.1	71.0	70.1	69.1
<b>Private Consumption</b>	8.5	8.7	9.2	7.1	7.0	8.1	5.5
<b>Public Consumption</b>	8.9	3.8	9.6	10.4	14.3	7.8	5.1
<b>Gross Capital Formation</b>	16.2	13.4	18.1	-5.2	15.6	11.1	5.3
<b>% to GDP</b>	34.9	36.2	39.0	35.6	38.0	38.5	37.9
<b>Fixed Capital Formation</b>	16.2	13.8	16.2	3.5	6.8	7.5	5.5
<b>% to GDP</b>	30.5	31.8	33.7	33.5	33.1	32.5	32.0
Net Exports (% to GDP)	-3.2	-3.8	-4.7	-7.2	-7.0	-6.0	-7.4
Real GDP	11.5	9.6	9.3	6.7	8.4	6.5	6.5

- Services now 59% of GDP (at factor cost)
- Inability to maintain momentum in industry a major weakness
- Gross and Fixed capital formation at East Asian levels.
- Deterioration in net exports striking over period. Real exchange rate?

GDP: Sector growth



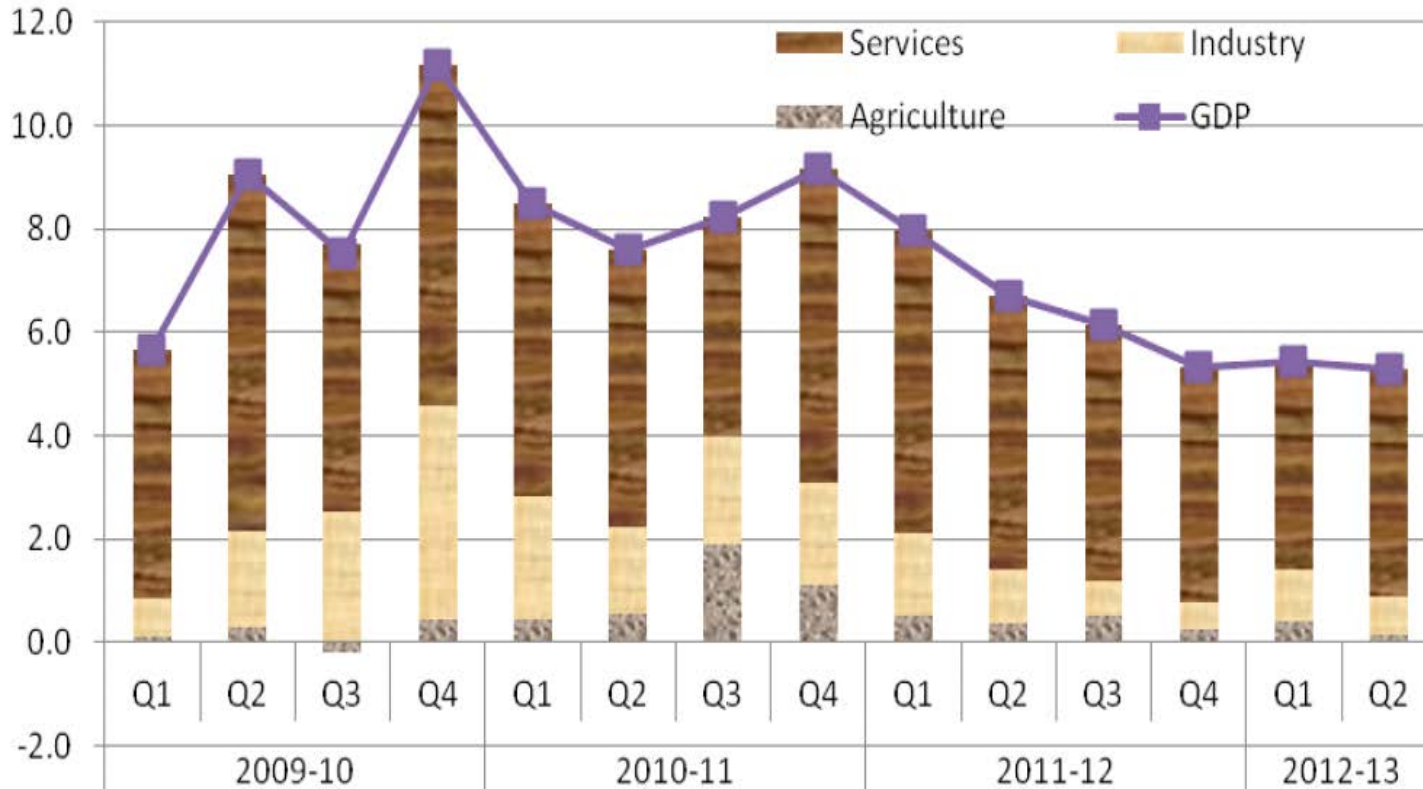
GDP: Final demand



# INDIA – REAL GDP GROWTH BY SECTOR

Point contribution to real GDP growth (at factor

constant)



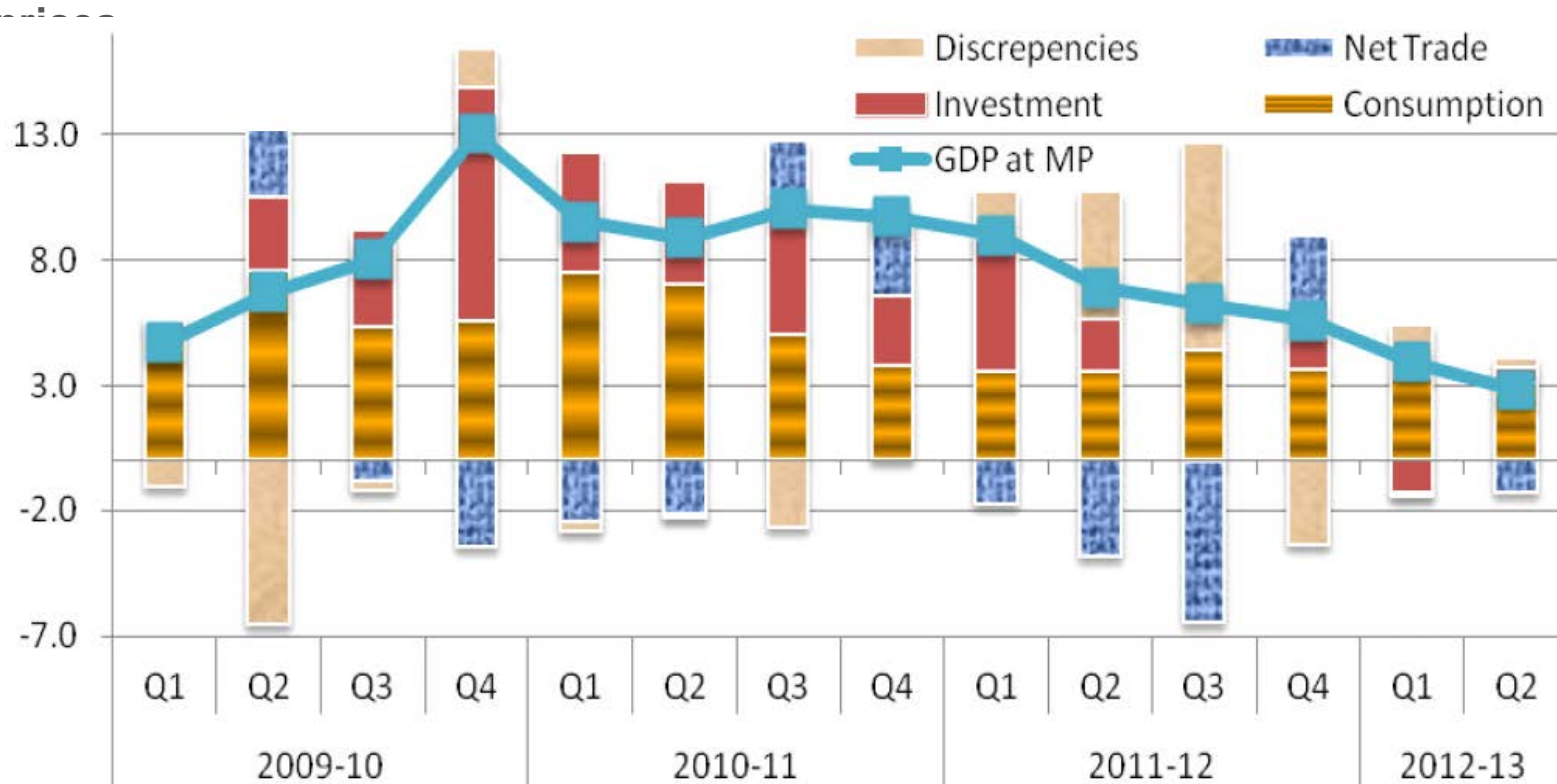
- Slowdown largely in manufacturing. Affected both by slowing investment, exports, but also monetary tightening, electricity shortages. Agriculture affected by weak monsoon, affects rural demand.

Source: Ministry of Finance



# GDP: AGGREGATE DEMAND

## Point contribution to growth of real GDP at market



■ Double whammy in 2011-12 from widening trade deficit (negative net exports) and investment slowdown

Source: Ministry of Finance

# INDIA – MACROECONOMIC SNAPSHOT

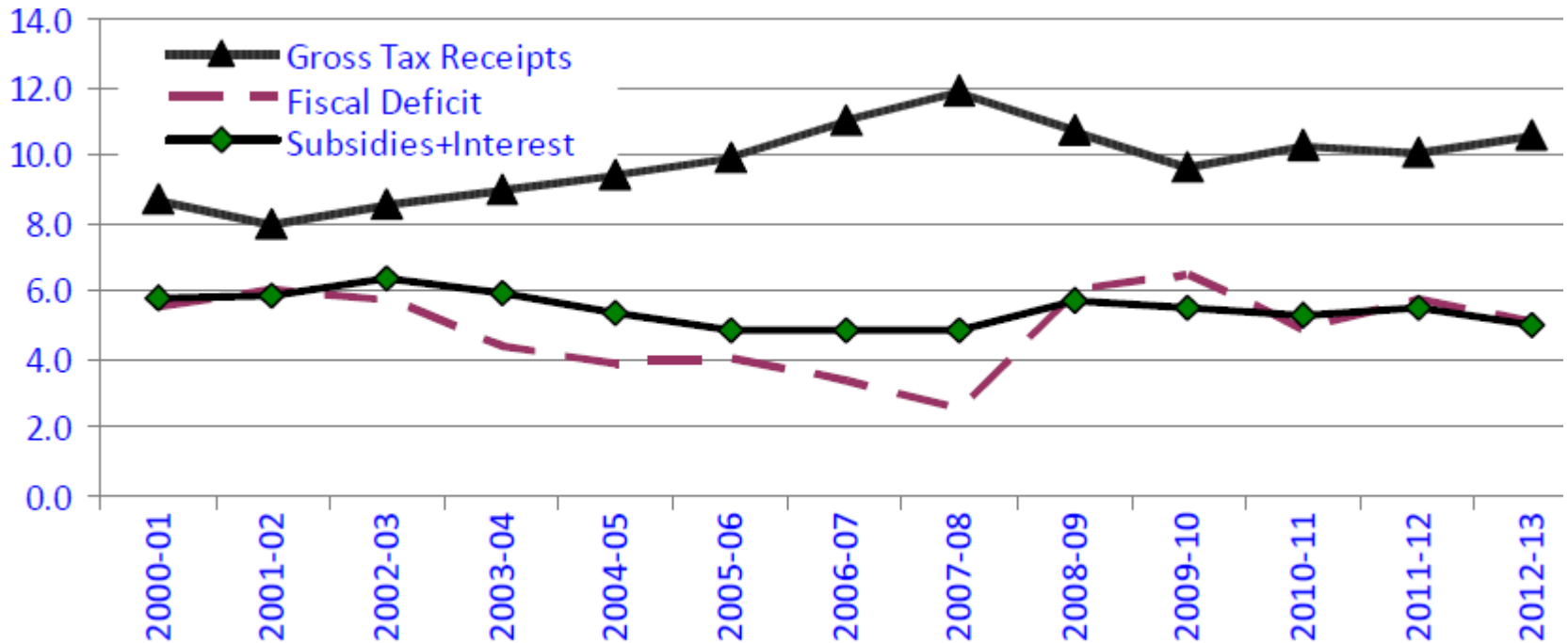
## Central Government Finances (Rs bn., %)

	FY07	FY08	FY09	FY10	FY11	FY12
<b>Total Revenue</b>	<b>4408</b>	<b>5858</b>	<b>5470</b>	<b>6060</b>	<b>8237</b>	<b>7967</b>
% YoY	22.7	32.9	-6.6	10.8	35.9	-3.3
<b>Total Expenditure</b>	<b>5834</b>	<b>7127</b>	<b>8840</b>	<b>10245</b>	<b>11973</b>	<b>13187</b>
% YoY	15.4	22.2	24.0	15.9	16.9	10.1
Deficit Trends						
<b>Fiscal Balance</b>	<b>-1426</b>	<b>-1270</b>	<b>-3370</b>	<b>-4185</b>	<b>-3736</b>	<b>-5220</b>
% to GDP	-3.3	-2.5	-6.0	-6.5	-4.9	-5.9
<b>Revenue Balance</b>	<b>-802</b>	<b>-526</b>	<b>-2535</b>	<b>-3390</b>	<b>-2523</b>	<b>-3950</b>
% to GDP	-1.9	-1.1	-4.5	-5.2	-3.3	-4.4
<b>Primary Deficit</b>	<b>77</b>	<b>441</b>	<b>-1448</b>	<b>-2054</b>	<b>-1396</b>	<b>-2464</b>
% to GDP	0.2	0.9	-2.6	-3.2	-1.8	-2.8
<b>Memo items (% to GDP)</b>						
<i>Centre</i>	-3.3	-2.5	-6.0	-6.5	-4.9	-5.9
<i>State</i>	-1.8	-1.5	-2.4	-3.3	-2.5	-2.5
<b>Combined</b>	<b>-5.4</b>	<b>-4.1</b>	<b>-8.4</b>	<b>-9.6</b>	<b>-8.3</b>	<b>-8.0</b>
<i>Off Balance Sheet Items</i>	-0.9	-0.6	-1.7	-0.2	1.0	-
<b>Total Deficit</b>	<b>-6.3</b>	<b>-4.7</b>	<b>-10.1</b>	<b>-9.8</b>	<b>-7.3</b>	<b>-8.0</b>
<b>Combined Liabilities</b>	<b>79.3</b>	<b>76.1</b>	<b>76.1</b>	<b>75.0</b>	<b>71.3</b>	<b>70.0</b>

Source: CSO, Budget Documents, RBI, Citi Research

# INDIA – MAJOR FISCAL COMPONENTS

Gross Tax Receipts, Fiscal Deficit and Expenditure on Interest & Subsidies as per cent to GDP



■ Central Government only. Deficit accounted for entirely by transfers (interest and subsidies).

Source: Ministry of Finance

# INDIA – MACROECONOMIC SNAPSHOT

## Fiscal Roadmap (per cent to GDP)

	2012-13			2013-14	2014-15
	Budget	No Reform	Reform	Projections	
<b>Gross Tax Revenue</b>	<b>10.6</b>	<b>10.1</b>	<b>10.3</b>	<b>10.6</b>	<b>11.1</b>
Net-Centre's Tax Revenue	7.6	7.2	7.4	7.6	7.9
Non-Tax Revenue	1.6	1.6	1.6	1.4	1.3
<b>Total Revenue Receipts</b>	<b>9.2</b>	<b>8.9</b>	<b>9.0</b>	<b>9.0</b>	<b>9.2</b>
Non-debt Capital Receipts	0.4	0.2	0.4	0.3	0.3
<b>TOTAL- RECEIPTS</b>	<b>9.6</b>	<b>9.1</b>	<b>9.4</b>	<b>9.3</b>	<b>9.5</b>
<b>Non-Plan Expenditure</b>	<b>9.5</b>	<b>10.2</b>	<b>9.8</b>	<b>9.1</b>	<b>8.5</b>
<i>On Revenue Account</i>	8.5	9.3	8.9	8.2	7.6
<i>of which Subsidies</i>	1.9	2.6	2.2	1.7	1.5
<i>On Capital Account</i>	1.0	0.9	0.9	0.9	0.9
<b>Plan Expenditure</b>	<b>5.1</b>	<b>5.0</b>	<b>4.8</b>	<b>4.9</b>	<b>4.9</b>
<i>On Revenue Account</i>	4.1	4.0	3.8	3.6	3.6
<i>On Capital Account</i>	1.0	1.0	1.0	1.3	1.3
<b>TOTAL EXPENDITURE</b>	<b>14.7</b>	<b>15.2</b>	<b>14.6</b>	<b>13.9</b>	<b>13.4</b>
<i>On Revenue Account</i>	12.7	13.3	12.7	11.7	11.2
<i>Grants in aid for CapEx</i>	1.6	1.6	1.6	1.9	2.0
<i>On Capital Account</i>	2.0	1.9	1.9	2.2	2.2
<b>Deficits</b>					
Revenue Deficit	3.4	4.4	3.7	2.8	2.0
Effective Revenue Deficit	1.8	2.8	2.1	0.9	0.0
Fiscal Deficit	5.1	6.1	5.2	4.6	3.9
Primary Deficit	1.9	2.9	2.0	1.4	0.9
Debt	45.5	46.7	46.1	44.9	42.9

## Fiscal Roadmap for the Twelfth Plan

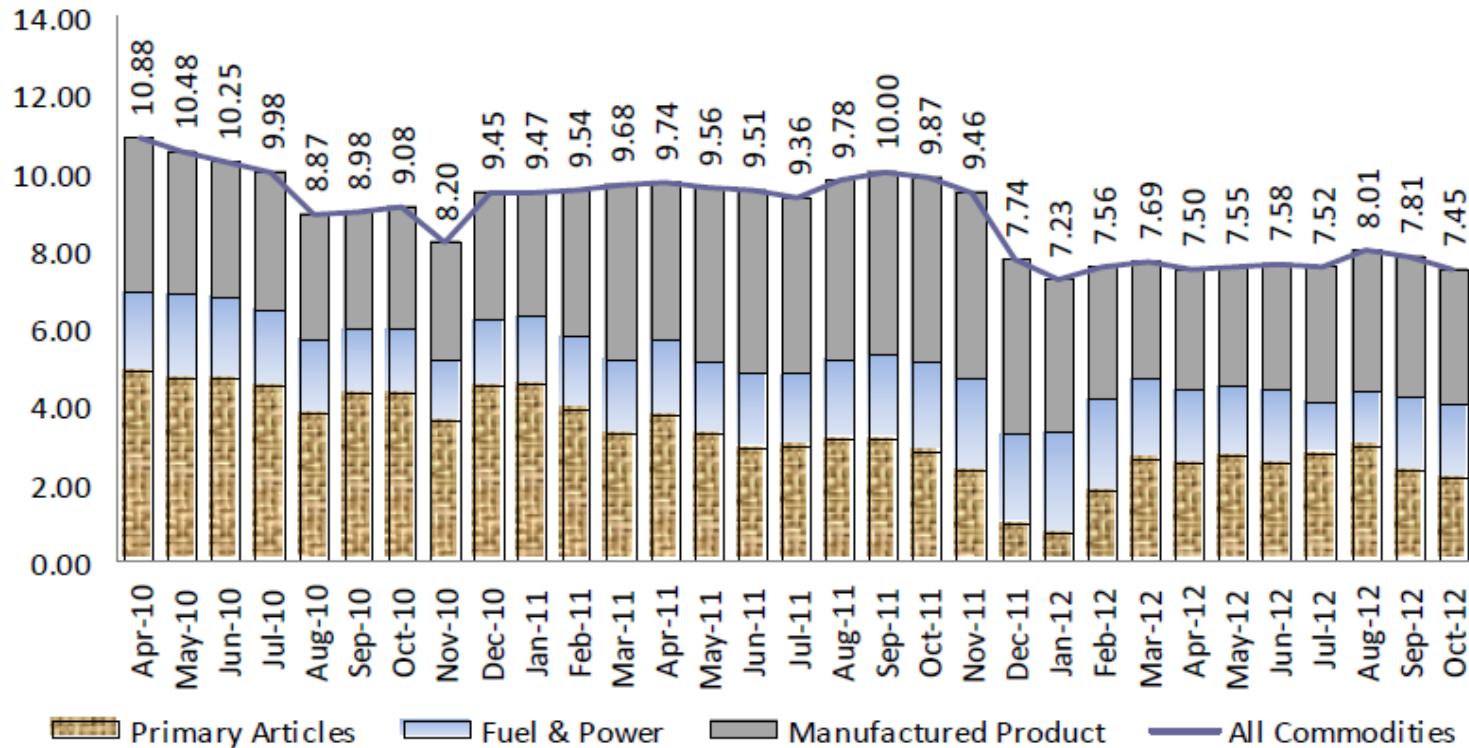
Year	Fiscal Deficit to GDP (percentage)
2012-13	5.3
2013-14	4.8
2014-15	4.2
2015-16	3.6
2016-17	3.0

■ Notes

Source: Ministry of Finance

# INDIA – COMPONENTS OF WHOLESALE PRICES

Weighted point contribution of major group to headline WPI inflation

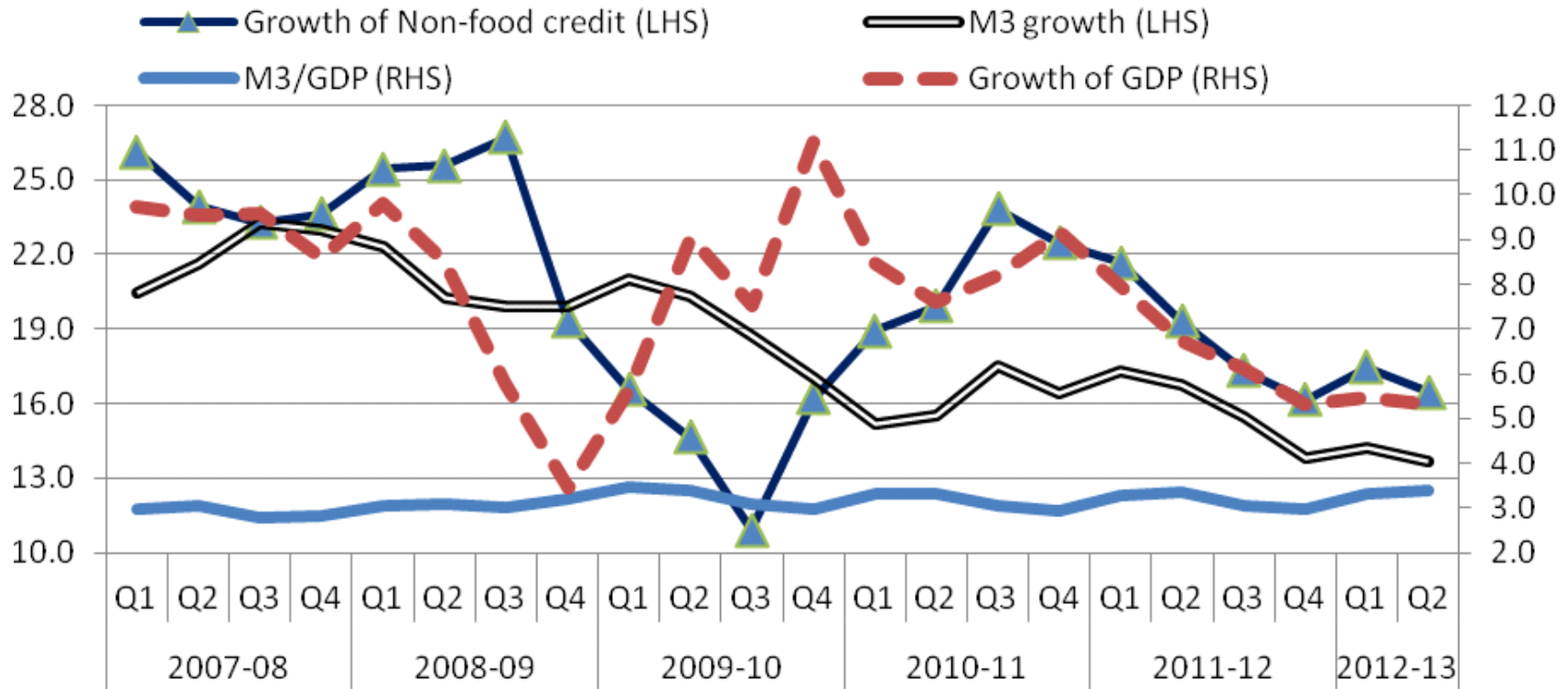


■ Agriculture inflation fed through to manufactures despite tight money

Source: Ministry of Finance

# INDIA – MACROECONOMIC SNAPSHOT

## Growth of Non-food credit, M3, GDP and M3/GDP



■ Notes

Source: Ministry of Finance

# INDIA – BALANCE OF PAYMENTS

## Trends in Current Account Deficit (US\$ bn.)

	FY06	FY07	FY08	FY09	FY10	FY11	FY12
<b>Merchandise exports</b>	<b>105.2</b>	<b>128.9</b>	<b>166.2</b>	<b>189.0</b>	<b>182.4</b>	<b>250.5</b>	<b>309.8</b>
%YoY	23.4	22.6	28.9	13.7	-3.5	37.3	23.7
<b>Merchandise imports</b>	<b>157.1</b>	<b>190.7</b>	<b>257.6</b>	<b>308.5</b>	<b>300.6</b>	<b>381.1</b>	<b>499.5</b>
%YoY	32.1	21.4	35.1	19.8	-2.6	26.7	31.1
<b>a. Trade balance (RBI)</b>	<b>-51.9</b>	<b>-61.8</b>	<b>-91.5</b>	<b>-119.5</b>	<b>-118.2</b>	<b>-130.6</b>	<b>-189.8</b>
% of GDP	-6.2	-6.5	-7.4	-9.8	-8.7	-7.8	-10.2
<b>b. Invisibles</b>	<b>42.0</b>	<b>52.2</b>	<b>75.7</b>	<b>91.6</b>	<b>80.0</b>	<b>84.6</b>	<b>111.6</b>
Non-factor services	23.2	29.5	38.9	53.9	35.8	48.8	64.1
Of which: Software Services	22.7	29.0	36.9	43.5	48.2	53.3	61.0
Investment income	-5.9	-7.3	-5.1	-7.1	-8.0	-17.3	-16.0
Remittances	24.5	29.8	41.7	44.6	52.1	53.1	63.5
Official transfers	0.2	0.3	0.2	0.2	0.3	0.0	0.0
<b>Current a/c balance (a+b)</b>	<b>-9.9</b>	<b>-9.6</b>	<b>-15.7</b>	<b>-27.9</b>	<b>-38.2</b>	<b>-45.9</b>	<b>-78.2</b>
% of GDP	-1.2	-1.0	-1.3	-2.3	-2.8	-2.7	-4.2

Source: CSO, Budget Documents, RBI, Citi Research

# INDIA-GROWTH AND COMPOSITION OF EXPORTS

## Composition of exports by major markets

	Percentage Share				Growth Rate			
	2009-10	2010-11	2011-12	2012-13	2009-10	2010-11	2011-12	2012-13
	April-March			April-Sep	April-March			April-Sep
<b>I Primary Products</b>								
World	14.9	13.2	15.2	16.4	3.8	23.9	39.8	24.4
USA	6.8	8.0	14.6	23.8	-13.5	52.8	149.4	147.1
EU	8.6	8.2	9.7	10.0	-5.7	22.2	33.8	-3.4
China	65.7	51.5	55.7	41.0	26.9	4.7	24.8	-23.6
Others	13.1	11.7	13.1	14.7	-1.7	31.7	35.7	24.2
<b>II Manufactured Goods</b>								
World	67.2	69.0	66.1	65.1	-5.9	44.2	16.1	-12.1
USA	89.1	87.4	82.3	71.4	-8.7	27.0	27.9	-1.9
<b>EU</b>	<b>73.2</b>	<b>72.1</b>	<b>74.9</b>	<b>75.6</b>	<b>-15.4</b>	<b>25.8</b>	<b>18.6</b>	<b>-14.7</b>
China	32.2	42.3	39.5	55.8	29.5	75.4	7.8	0.0
Others	65.1	67.8	63.3	61.8	-2.5	53.4	13.6	-14.2
<b>III Petroleum, Crude &amp; Products</b>								
World	16.1	16.8	18.7	17.8	4.6	46.8	34.9	-15.5
USA	2.3	3.7	3.6	3.8	180.3	110.9	30.1	-24.5
EU	16.9	18.8	15.0	13.9	45.4	42.7	-9.4	-7.2
China	0.8	5.3	6.3	3.0	-8.4	745.2	38.1	-80.3
Others	19.9	19.4	23.4	22.7	-3.9	43.6	47.0	-13.6
<b>Total Exports</b>								
World	100	100	100	100	-3.5	40.5	21.3	-8.0
USA	100	100	100	100	-7.6	29.5	35.8	14.2
EU	100	100	100	100	-8.4	27.9	14.1	-12.7
China	100	100	100	100	24.2	33.6	15.3	-19.7
Others	100	100	100	100	-3.4	47.2	21.6	-9.6

- Slowdown in export growth relatively recent. India affected by both EU and Chinese slowdown.

Source: Ministry of Finance



# INDIA – CAPITAL ACCOUNT

## Trends in Capital Account (US\$ bn.)

	FY06	FY07	FY08	FY09	FY10	FY11	FY12
<b>Borrowings</b>	<b>7.9</b>	<b>24.5</b>	<b>40.7</b>	<b>8.3</b>	<b>12.4</b>	<b>28.4</b>	<b>19.3</b>
<i>External Assistance</i>	1.7	1.8	2.1	2.4	2.9	4.9	2.3
<i>Commercial Borrowings</i>	2.5	16.1	22.6	7.9	2.0	12.5	10.3
<i>Short-term credit</i>	3.7	6.6	15.9	-2.0	7.6	11.0	6.7
<b>FDI (Net)</b>	<b>3.0</b>	<b>7.7</b>	<b>15.9</b>	<b>19.8</b>	<b>18.0</b>	<b>9.4</b>	<b>22.1</b>
<b>Portfolio Invst</b>	<b>12.5</b>	<b>7.1</b>	<b>27.4</b>	<b>-14.0</b>	<b>32.4</b>	<b>30.3</b>	<b>17.2</b>
<b>Banking Capital</b>	<b>1.4</b>	<b>1.9</b>	<b>11.8</b>	<b>-3.2</b>	<b>2.1</b>	<b>5.0</b>	<b>16.2</b>
<i>Commercial Banks (Net)</i>	-1.4	-2.4	11.6	-2.8	1.9	4.4	16.0
<i>NRI Deposits</i>	2.8	4.3	0.2	4.3	2.9	3.2	11.9
<b>Rupee Debt Service</b>	<b>-0.6</b>	<b>-0.2</b>	<b>-0.1</b>	<b>-0.1</b>	<b>-0.1</b>	<b>-0.1</b>	<b>-0.1</b>
<b>Other capital</b>	<b>1.2</b>	<b>4.2</b>	<b>11.0</b>	<b>-4.0</b>	<b>-13.2</b>	<b>-11.0</b>	<b>-6.9</b>
<b>Total Capital A/c</b>	<b>25.5</b>	<b>45.2</b>	<b>106.6</b>	<b>6.8</b>	<b>51.6</b>	<b>62.0</b>	<b>67.8</b>

Source: CSO, Budget Documents, RBI, Citi Research

# ASSESSMENT AND PROGNOSIS

- India has moved from a 'good' equilibrium to a 'not-so-good' equilibrium.
- Drivers largely internal: investment, inflation, tight money.
- Current account deficit has widened even as investment has fallen: both government and the private sector are saving less.
- Government lacks fiscal, monetary space, so is looking for a confidence shock to boost FDI, private investment through reforms before the next election.
- Ruling party now supportive, but window narrow.
- All eyes on Finance Minister's budget at the end of February.

