**FUTURE OF WORK AND INCLUSIVE GROWTH**

A long-lasting European research-to-action platform, in collaboration with the Mastercard Impact Fund and Mastercard Center for Inclusive Growth (CFIG) – 2020-2023

---

**MISSION**

To build a lasting European platform on the Future of Work that:

- monitors the societal change induced by technological development and adoption
- studies the underlying dynamics of labour and product markets
- inspires decision makers with policy advice and best practices
- provides a go-to sounding board to test ideas and solutions

---

**RESEARCH**

**CONCEPTUAL FRAMEWORK**

- Technological change impacting Processes: Tasks, Jobs, Output
- Technological change impacting Workers: Skills, People, Well-being

**SCOPE FOR POLICY ACTION**

- Education & reskilling
- Job & career transition
- Employment & social protection
- Taxation & redistribution
- Competition & regulation
- Data governance

**WORK STREAMS**

- Technology & tasks: changing what we do at work
- Technology & the employment relationship: changing how, when & where we work
- Technology & skills: changing what we need to know at work
- Technology beyond work: digital inclusion & shared prosperity

---

**ACTION**

**RESEARCH OUTPUT**

**DASHBOARD**

- A comprehensive analytical tool to monitor the impact of technological change on labour markets in Europe
  - Updated in real-time
  - Broad set of data sources
  - Accessible and customizable

**CASE STUDIES**

Multi-level case studies to illustrate and share best practices from across Europe

**PUBLICATIONS**

By the Excellence network and Bruegel researchers
Policy Contributions, Blogposts, Opinion Pieces

---

**NETWORK**

**CORE TEAM**

- Guntram Wolff - Director
- Diane Mulcahy - gig economy expert
- Milena Nikolova – labour economy expert
- J. Scott Marcus - digital services & public policy expert
- Georgios Petropoulos - digital economy expert

**EXCELLENCE NETWORK**

- Academic researchers
- Private sector representatives, Start-ups & Innovation labs
- Policy & civil society representatives

**ADVISORY COMMITTEE**

- 8-member committee
- Role; to provide intellectual guidance and direction

---

**MISSION**

To build a lasting European platform on the Future of Work that:

- monitors the societal change induced by technological development and adoption
- studies the underlying dynamics of labour and product markets
- inspires decision makers with policy advice and best practices
- provides a go-to sounding board to test ideas and solutions

---

**RESEARCH**

**CONCEPTUAL FRAMEWORK**

- Technological change impacting Processes: Tasks, Jobs, Output
- Technological change impacting Workers: Skills, People, Well-being

**SCOPE FOR POLICY ACTION**

- Education & reskilling
- Job & career transition
- Employment & social protection
- Taxation & redistribution
- Competition & regulation
- Data governance

**WORK STREAMS**

- Technology & tasks: changing what we do at work
- Technology & the employment relationship: changing how, when & where we work
- Technology & skills: changing what we need to know at work
- Technology beyond work: digital inclusion & shared prosperity

---

**ACTION**

**RESEARCH OUTPUT**

**DASHBOARD**

- A comprehensive analytical tool to monitor the impact of technological change on labour markets in Europe
  - Updated in real-time
  - Broad set of data sources
  - Accessible and customizable

**CASE STUDIES**

Multi-level case studies to illustrate and share best practices from across Europe

**PUBLICATIONS**

By the Excellence network and Bruegel researchers
Policy Contributions, Blogposts, Opinion Pieces

---

**NETWORK**

**CORE TEAM**

- Guntram Wolff - Director
- Diane Mulcahy - gig economy expert
- Milena Nikolova – labour economy expert
- J. Scott Marcus - digital services & public policy expert
- Georgios Petropoulos - digital economy expert

**EXCELLENCE NETWORK**

- Academic researchers
- Private sector representatives, Start-ups & Innovation labs
- Policy & civil society representatives

**ADVISORY COMMITTEE**

- 8-member committee
- Role; to provide intellectual guidance and direction

---

**MISSION**

To build a lasting European platform on the Future of Work that:

- monitors the societal change induced by technological development and adoption
- studies the underlying dynamics of labour and product markets
- inspires decision makers with policy advice and best practices
- provides a go-to sounding board to test ideas and solutions

---

**RESEARCH**

**CONCEPTUAL FRAMEWORK**

- Technological change impacting Processes: Tasks, Jobs, Output
- Technological change impacting Workers: Skills, People, Well-being

**SCOPE FOR POLICY ACTION**

- Education & reskilling
- Job & career transition
- Employment & social protection
- Taxation & redistribution
- Competition & regulation
- Data governance

**WORK STREAMS**

- Technology & tasks: changing what we do at work
- Technology & the employment relationship: changing how, when & where we work
- Technology & skills: changing what we need to know at work
- Technology beyond work: digital inclusion & shared prosperity

---

**ACTION**

**RESEARCH OUTPUT**

**DASHBOARD**

- A comprehensive analytical tool to monitor the impact of technological change on labour markets in Europe
  - Updated in real-time
  - Broad set of data sources
  - Accessible and customizable

**CASE STUDIES**

Multi-level case studies to illustrate and share best practices from across Europe

**PUBLICATIONS**

By the Excellence network and Bruegel researchers
Policy Contributions, Blogposts, Opinion Pieces

---

**NETWORK**

**CORE TEAM**

- Guntram Wolff - Director
- Diane Mulcahy - gig economy expert
- Milena Nikolova – labour economy expert
- J. Scott Marcus - digital services & public policy expert
- Georgios Petropoulos - digital economy expert

**EXCELLENCE NETWORK**

- Academic researchers
- Private sector representatives, Start-ups & Innovation labs
- Policy & civil society representatives

**ADVISORY COMMITTEE**

- 8-member committee
- Role; to provide intellectual guidance and direction

---

**MISSION**

To build a lasting European platform on the Future of Work that:

- monitors the societal change induced by technological development and adoption
- studies the underlying dynamics of labour and product markets
- inspires decision makers with policy advice and best practices
- provides a go-to sounding board to test ideas and solutions

---

**RESEARCH**

**CONCEPTUAL FRAMEWORK**

- Technological change impacting Processes: Tasks, Jobs, Output
- Technological change impacting Workers: Skills, People, Well-being

**SCOPE FOR POLICY ACTION**

- Education & reskilling
- Job & career transition
- Employment & social protection
- Taxation & redistribution
- Competition & regulation
- Data governance

**WORK STREAMS**

- Technology & tasks: changing what we do at work
- Technology & the employment relationship: changing how, when & where we work
- Technology & skills: changing what we need to know at work
- Technology beyond work: digital inclusion & shared prosperity

---

**ACTION**

**RESEARCH OUTPUT**

**DASHBOARD**

- A comprehensive analytical tool to monitor the impact of technological change on labour markets in Europe
  - Updated in real-time
  - Broad set of data sources
  - Accessible and customizable

**CASE STUDIES**

Multi-level case studies to illustrate and share best practices from across Europe

**PUBLICATIONS**

By the Excellence network and Bruegel researchers
Policy Contributions, Blogposts, Opinion Pieces

---

**NETWORK**

**CORE TEAM**

- Guntram Wolff - Director
- Diane Mulcahy - gig economy expert
- Milena Nikolova – labour economy expert
- J. Scott Marcus - digital services & public policy expert
- Georgios Petropoulos - digital economy expert

**EXCELLENCE NETWORK**

- Academic researchers
- Private sector representatives, Start-ups & Innovation labs
- Policy & civil society representatives

**ADVISORY COMMITTEE**

- 8-member committee
- Role; to provide intellectual guidance and direction